



**DENEL GROUP**

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**TO WHOM IT MAY CONCERN**

This serves as a confirmation of services successfully delivered by Environmental & Sustainability Solutions CC (ESS) with regards to training on GRI sustainability reporting.

ESS conducted in-house training on GRI sustainability reporting performance indicators for Denel. Their high level assessment of the current integrated report provided valuable input to the group's integrated reporting process. We were pleased with the knowledge of the presenters and the quality training material.

We will consider using ESS in future for similar training events.

Yours faithfully

A handwritten signature in black ink, appearing to read "Marina Uys". The signature is stylized and somewhat abstract.

Marina Uys  
**GROUP ACCOUNTANT: REPORTING**

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